

Minutes of February 6th Meeting, 2014
Senate Growth and Development Committee
February 12, 2014

Attendance: Robert Bird, Danielle Bergmann, Tracie Borden, Joseph Crivello, Kelly Kennedy, Jeanne Martin, Carolyn Teschke, Faquir Jain

UConn Senate Growth and Development Committee Members:

Reda Ammar, Robert Bird, Danielle Bergmann, Tracie Borden, Joseph Crivello, Kathy Hendrickson, Kathryn Libal, Kelly Kennedy, Jeanne Martin, Erin Mason, George McManus, Daniel Mercier, Carol Polifroni, Richard Schwab; Carolyn Teschke, Pieter Visscher, Dana Wilder, Mary Yakimowski, and Faquir Jain

Invited Guests:

Mohamed Hussein, Chair, Senate Budget Committee
Wayne Locust (VP Enrollment Plan & Mgmt.)

Mohamed updated the committee about budget matters during our February 6th, 2014 meeting.

Some highlights of his presentation and discussion are noted below.

1. Noted that Mona Lucas is the Director of Financial Aid. Katrina Spencer is the newly appointed Budget Director who gave an update to the Senate Budget Committee on work to fix Quali and other systems.
2. Regarding work study students, he mentioned: (1) Only 2/3 of students got financial aid and some did not get the job in their desired departments, and (3) if the departments do not come up with the matching support, federal monies will be refunded.
3. Indirect cost (IDC) dollars are returned 10% each to VP Research, Departments, and PIs.
4. Recruitment of prominent faculty under Next Gen would require \$5-10Million packages per faculty. The monies will come from Next Gen, UConn Foundation, and UConn operating budget.
5. Decline in enrollment in regional campuses is about 18% while their budget remains the same. Envisions future funding of faculty at regional campuses.
6. Some savings have been realized due to consolidation of procurement and purchasing. The forecasted savings have not been realized due to SEBAC contracts etc. He cited some initial investment in UITS to achieve future consolidation and savings. Similarly, Facilities (Academic and Residential), and Energy savings are being worked on.

In response to a question/answer period, it was mentioned that the shortfall of \$31M in FY 2014 was covered using reserves.

Wayne Locust briefed the committee about the undergraduate enrollment issues. Some highlights are noted below.

1. He observed that Fall 2014 enrollment target is 3,550 which is 200 smaller than unexpected very high 3750 enrollment of 2013.
2. Explained how diversity, geographic balance, and economic considerations are used to shape the incoming class.
3. Noted that 5,000 offer letters will be sent by February 10th, and additional letters 10,000 in few weeks.
4. In terms of regional campuses the fall 2012 enrollment was 1,300 and it dropped to 1,100 in fall 2013. The target for fall 2014 is 1,400 including 100 student supported by NextGen scholarship in Digital Media. Lots of planned outreach to area high schools to recruit students at Stamford in digital media.

It was asked (JM) of Wayne why is enrollment dropping at the regional campuses. He responded that he feels they need to do more marketing.

In response to another question regarding increasing the student numbers in light of Next Gen targets, Wayne noted that they are planning to expand the traditional feeder schools (e.g. CT, New England, Mid Atlantic states) to attract students outside of our traditional regions. NextGen support will permit hiring of additional recruiters. Part of outreach, 50 high school counselors were invited on campus.

Two members (JC and CT) raised the issue of very large enrollments in freshmen Biology classes (1600). Also it was noted (DB) that student interaction with faculty has reduced due to increased enrollment. Wayne noted that due to increased hiring of faculty, the student-to-faculty ratio is improving from 19:1 to 16:1.

One member (CT) observed that summer enrollments are not that high, and there is a need to market the summer sessions. Wayne noted that student can graduate early (by one semester) if they take 3-4 summer courses. There is a need of incentives to faculty and student to make summer sessions more attractive. Housing costs about 50% less during summer.

5. Groundbreaking of two new dorms this summer.
6. STEM fields will account 2/3 of 6,000 more students under Next Gen.
7. Currently, Connecticut is a net exporter of student to other states. 18% of out of state students stay in Connecticut.
8. In response to a question (RB), Wayne said that we need to change the culture in our state about being a flagship institute. He was alluding to the fact that Connecticut resident should not be upset if their sons/daughters are not admitted at UConn due to increased competition.
9. There are about 1,100 transfer students from community colleges and other institutions, of which 80% are Connecticut residents.
10. Lack of residential experience hinders enrollment increase at the regional campuses. He outlined a strategy to get a wider pool of students and populate regional campuses.

The meeting adjourned at 12:15pm.

Next meeting: February 13, 2014 at 11:00am in Dodd Center Room 162.

11:00am: Lawrence Silbart, Executive Director of the Tech Park,
Andrew Zehner, Director Corporate and Business Relationships.

11:40am Laura Cruickshank, Master Planner and Chief Architect

Spring Meetings on Thursdays at Dodd Center Room 162

Spring (Thursday) Meeting with

January 23, 2014 11:00am Richard Schwab (Chair, Academic Planning Comm.)
11:30 Mark Westa, Parking Advisory Committee.

February 6, 2014 11:00am Wayne Locust (VP Enrollment Plan & Mgmt.), and
Mohamed Hussein (Chair, Senate Budget Committee)

February 13, 2014 Lawrence Silbart, Executive Director of the Tech Park, Andrew
Zehner, Executive Director of Technology Partnerships and
Licensing.
11:45 Laura Cruickshank, Master Planner and Chief Architect

March 13, 2014 11:00am Directors Regional (Stamford/Hartford) Campuses (TBC)
11:30am Discuss G&D recommendations/annual report.

March 27, 2014 11:00am Deans of CLAS, SOE, Pharmacy, Nursing, School of
Business, Fine Arts, Agriculture and Natural Resources (TBC)
11:40am, Jeff Seemann, Vice President for Research

April 10, 2014 Meeting with President Susan Herbst and Provost Mun Choi (TBC)

Fall 2013 Meetings

FALL (Thursday) Meeting with

September 12, 2013 11:00 am Provost Mun Choi and Vice Provost Larry Silbart

October 10, 2013 11:00am Edward Courchaine, President USG
11:30am Richard Schwab, Chair Academic Vision Comm.

**November 14, 2013 11:00am Michael Gilbert, Vice President Student Affairs
11:30am Joshua Newton, President UConn Foundation

**December 12, 2013 11:30am Kent Holsinger, Vice Provost for Graduate Education and
Dean of the Graduate School

** Meeting place: CLAS Room 413.