University Senate Budget Committee
September 21, 2020
Minutes

Present: Rajeev Bansal, Robert Bird, Lloyd Blanchard, Angela Brightly, Jeffrey Crouse, Robert Daniels, Michael Jones, Philip Mannheim, Jeffrey McCutcheon, Michael Morrell, Lisa Park Boush, Carol Polifroni Chair, Damon Reynolds, Lauren Slingluff, Daniel Stoltzenburg, Paulo Verdi, Michael White, Guest: Nathan Fuerst, VP Enrollment

Agenda:
1. Introduce new members
2. Discuss enrollment

1. Enrollment
   a. 3825 new students with a target of 3675
   b. Class entering is 44% racial and ethnic diversity overall with 59% diversity at regional campuses
   c. 1 of every 4 students is first generation college
   d. 93% instate at regionals and 60% in Storrs
   e. Offered more in state students admission due to decrease of international students related to pandemic
   f. Created programs in China to capture some international enrollees
   g. All regional campuses except Avery Point showed significant enrollment growth and exceeded their target enrollment
   h. Hot majors....is differential tuition an option? Needs deliberate study

2. Budget
   a. School by school analysis to be part of deep dive
   b. Our budget model is an incremental one with centralized allocations yet decentralized management
   c. Are all regional campuses sustainable?
   d. Need to examine academic fees, tuition, faculty ratios
   e. Pandemic dominates conversation and limits ability to project

Next meeting:
Role of residential life in recruitment and retention
Deep dive into budget